

**CITY OF COLUMBUS**  
**REPORT TO THE CITY COUNCIL**

**June 9, 2016**

Presented By:

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Actual data was derived from current and prior years audited financial statements

This communication is intended solely for the information and use of management, the board/council, and others within the organization, and is not intended to be, and should not be, used by anyone other than the specified parties.

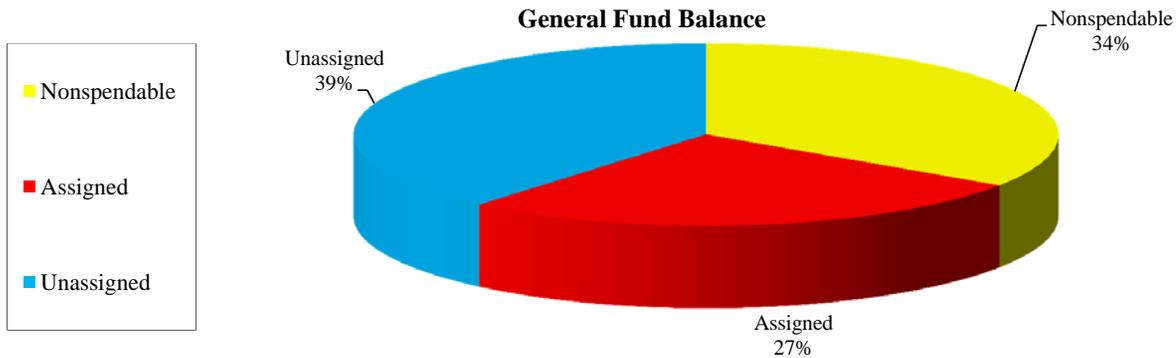
# CITY OF COLUMBUS

## 2015 FINANCIAL STATEMENT HIGHLIGHTS

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### DETAILS OF GENERAL FUND BALANCE

<u>Nonspendable</u>	<u>2015</u>
<i>includes fund balance amounts that cannot be spent either because they are not in spendable form or because legal or contractual requirements require them to be maintained intact.</i>	\$758,847
<u>Assigned</u>	
<i>includes spendable fund balance amounts that are intended to be used for specific purposes that are not considered restricted or committed.</i>	588,925
<u>Unassigned</u>	
<i>includes residual positive fund balance within the general fund which has not been classified within the other above mentioned categories.</i>	858,505
<b>Total General Fund Balance</b>	<b>\$ 2,206,277</b>



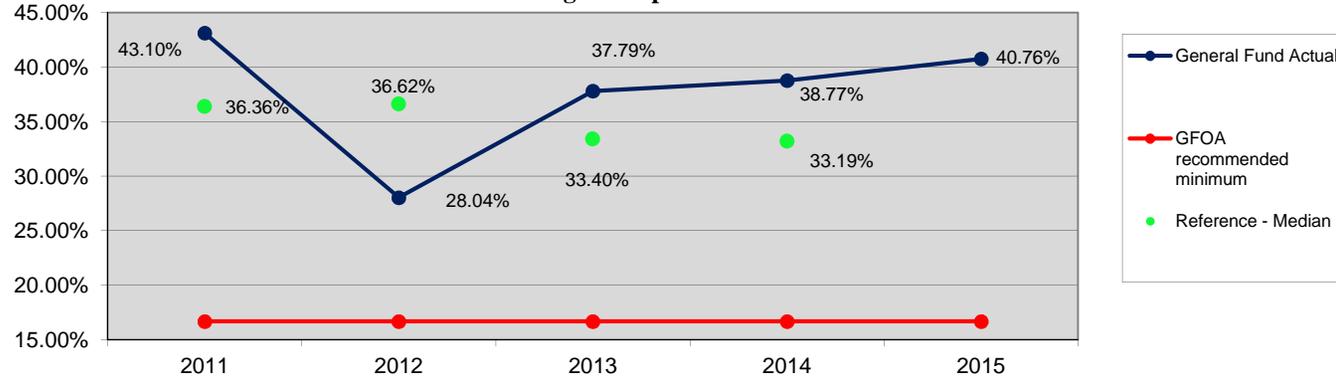
# CITY OF COLUMBUS

## 2015 FINANCIAL STATEMENT HIGHLIGHTS

### ANALYSIS OF GENERAL FUND BALANCE

		<u>2011</u>		<u>2012</u>		<u>2013</u>		<u>2014</u>		<u>2015</u>
<b>Unrestricted Fund Balance</b>	\$	1,583,123	\$	1,041,109	\$	1,476,451	\$	1,448,172	\$	1,447,430
<b>Expenditures</b>		3,672,759		3,713,582		3,906,795		3,735,726		3,551,022
% of expenditures (after GASB 54)		43.10%		28.04%		37.79%		38.77%		40.76%

**Unreserved or Unrestricted General Fund Balance  
as a Percentage of Expenditures**



GFOA recommended range for % of expenditures: no less than 2 months of regular GF operating expenditures  
 2014 Median - Reference: 33.19%

Reference values for the population range: 2,000 to 10,000 generated from 2011-2014 Baker Tilly municipal client data for Wisconsin.

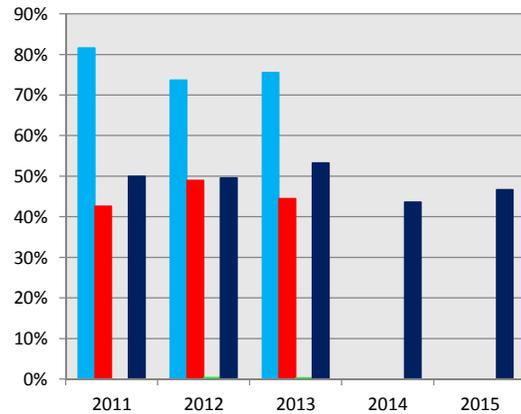
**What it means...** Assuming no revenues, the general fund has enough reserves on hand that can be used to fund operations for almost 5 months. Currently, general fund balance reserves exceed the minimum recommended by the GFOA of 17% or 2 months. In 2012, the general fund provided financing for the Gateway Industrial Park project until long-term financing was secured, which resulted in a decrease in reserves available for current expenditures.

## CITY OF COLUMBUS 2015 FINANCIAL STATEMENT HIGHLIGHTS

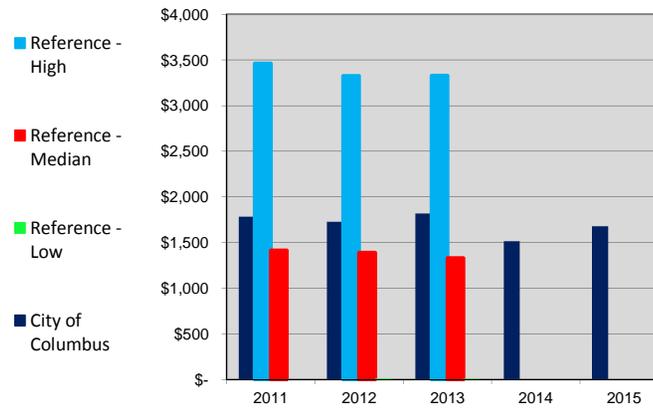
### GENERAL OBLIGATION DEBT OUTSTANDING

	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
<b>Total General Obligation (G.O.) Debt (net)</b>					
City	\$ 8,163,961	\$ 7,824,691	\$ 8,781,242	\$ 7,820,926	\$ 8,753,663
Utility	1,945,000	1,810,000	1,675,000	1,535,000	1,095,000
Subtotal	10,108,961	9,634,691	10,456,242	9,355,926	9,848,663
Less: Funds available for debt	(1,121,905)	(967,468)	(1,328,207)	(1,756,758)	(1,457,836)
<b>TOTAL</b>	<b>\$ 8,987,056</b>	<b>\$ 8,667,223</b>	<b>\$ 9,128,035</b>	<b>\$ 7,599,168</b>	<b>\$ 8,390,827</b>
<b>Population</b>	5,036	5,013	5,019	5,021	4,998
<b>G.O. Debt Capacity</b>	\$ 17,965,865	\$ 17,468,920	\$ 17,120,420	\$ 17,408,675	\$ 17,981,565
G.O. debt per capita	\$ 1,785	\$ 1,729	\$ 1,819	\$ 1,513	\$ 1,679
% of debt limit	50%	50%	53%	44%	47%

**Percentage of Debt Limit**



**G.O. Debt Outstanding - Per Capita**



2011-2013 Reference values for the population range: 4,000 to 5,500 taken from *MunicipalFacts15* publication by the Wisconsin Taxpayers Alliance, 2015.

**What it means...**The city's outstanding general obligation debt is at 47% of its statutory limit. Depending on the growth of a community, the tolerance for this percentage can vary. Growing communities may often fall between 60-70% of the limit and stable communities may want to stay with 50-60% of the limit.

**CITY OF COLUMBUS**  
**2015 FINANCIAL STATEMENT HIGHLIGHTS**

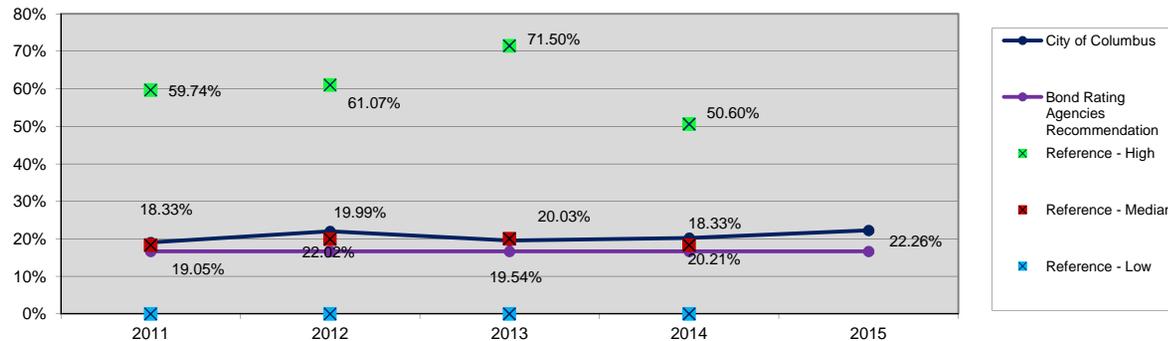
**ANALYSIS OF DEBT SERVICE - GOVERNMENTAL FUNDS**

	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
<b><u>Total Debt Service</u></b>					
Principal*	\$ 730,579	\$ 982,335	\$ 928,449	\$ 978,403	\$ 1,132,263
Interest	363,884	375,474	330,930	262,115	309,434
<b>TOTAL</b>	<b>\$ 1,094,463</b>	<b>\$ 1,357,809</b>	<b>\$ 1,259,379</b>	<b>\$ 1,240,518</b>	<b>\$ 1,441,697</b>
<b><u>Total Non-Capital Expenditures</u></b>					
Total governmental funds expenditures*	\$ 6,538,807	\$ 7,583,228	\$ 7,910,557	\$ 6,390,349	\$ 6,671,483
Less: capital outlay	(793,791)	(1,416,511)	(1,466,319)	(253,455)	(194,645)
<b>TOTAL NON-CAPITAL EXPENDITURES</b>	<b>\$ 5,745,016</b>	<b>\$ 6,166,717</b>	<b>\$ 6,444,238</b>	<b>\$ 6,136,894</b>	<b>\$ 6,476,838</b>

\* excludes refunded principal

% of debt service to non-capital expenditures	19.05%	22.02%	19.54%	20.21%	22.26%
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**Debt Service to Non-Capital Expenditures**



Reference values for the population range: 2,000 to 10,000 generated from 2011-2014 Baker Tilly municipal client data for Wisconsin.

**What it means...**The city's annual debt payments are about 22% of the city's total non-capital expenditures. This is slightly higher than the bond agency's recommendation of 20%. Again, growing communities with significant TIF debt have a higher tolerance for exceeding the recommended percentage as the tax levy is not supporting those debt payments whereas stable communities should monitor to ensure that debt payments do not make up a large percentage of its annual expenditures.

## CITY OF COLUMBUS 2015 FINANCIAL STATEMENT HIGHLIGHTS

### GENERAL & DEBT SERVICE FUNDS REVENUES

	<u>2011</u>	<u>%</u>	<u>2012</u>	<u>%</u>	<u>2013</u>	<u>%</u>	<u>2014</u>	<u>%</u>	<u>2015</u>	<u>%</u>
<b>Total Revenues</b>										
Taxes	\$ 2,773,450	57%	\$ 2,686,167	54%	\$ 2,616,929	49%	\$ 2,555,956	48%	\$ 2,481,640	53%
Intergovernmental	1,146,655	24%	1,041,825	20%	1,112,328	20%	1,028,713	20%	1,013,935	20%
Regulation and Compliance	64,141	1%	122,001	2%	162,865	3%	171,052	3%	166,756	4%
Public Charges for Services	186,354	2%	227,720	5%	217,339	4%	218,513	4%	120,217	3%
Transfers In**	537,151	11%	728,343	15%	641,263	12%	1,171,521	22%	634,367	14%
Other*	173,146	5%	203,082	4%	606,414	11%	183,534	3%	237,012	5%
<b>TOTAL</b>	<b>\$ 4,880,897</b>	<b>100%</b>	<b>\$ 5,009,138</b>	<b>100%</b>	<b>\$ 5,357,138</b>	<b>100%</b>	<b>\$ 5,329,289</b>	<b>100%</b>	<b>\$ 4,653,927</b>	<b>100%</b>

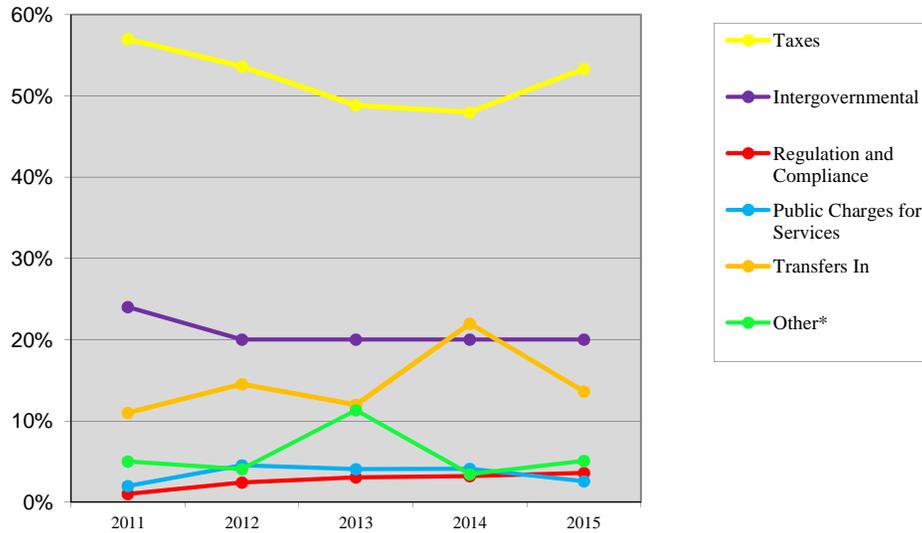
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\* Other includes special assessments, interest income, property sales, proceeds of capital leases, premium on debt issued, and miscellaneous

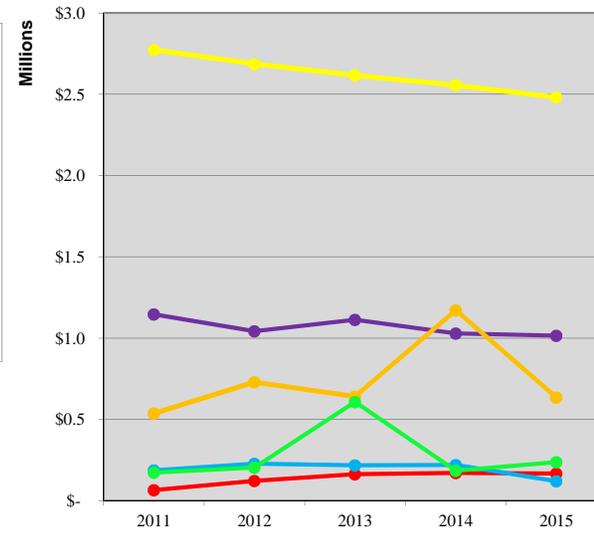
\*\* Excludes transfers related to refunding of debt

In 2014, unspent bond proceeds related to the Gateway Industrial Park project were transferred to the debt service fund.

**% of Total Revenue**



**Total Revenue**

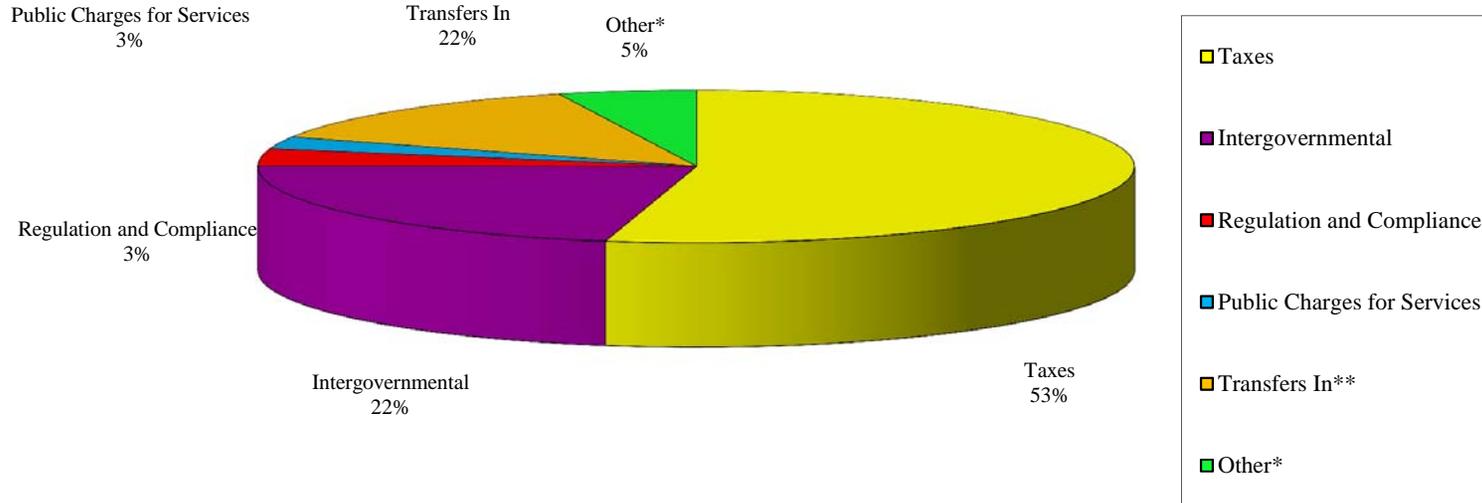


**CITY OF COLUMBUS**  
**2015 FINANCIAL STATEMENT HIGHLIGHTS**

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**2015 GENERAL & DEBT SERVICE FUNDS REVENUES**

**Total Revenues: \$4,653,927**



**What it means...**Generally, it is expected that revenue trends remain fairly stable over the years. The majority of most communities' revenues are from a combination of the tax levy and intergovernmental revenues. These make up over 2/3 of the City of Columbus' revenues.

\* Other includes Special Assessments, Interest Income, proceeds of capital leases and Miscellaneous

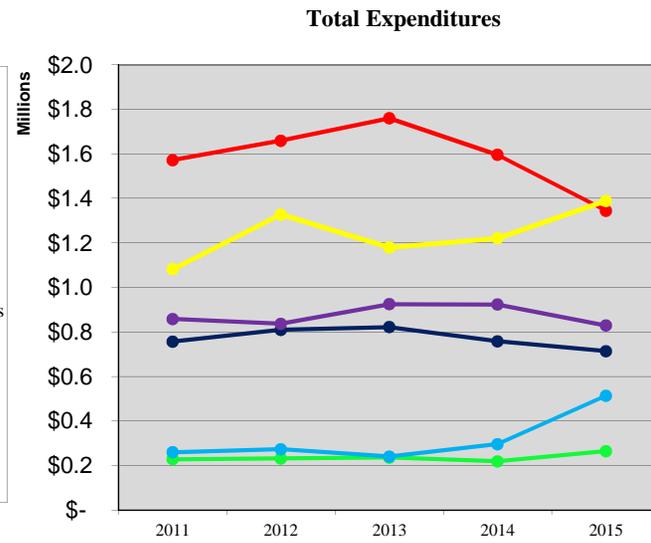
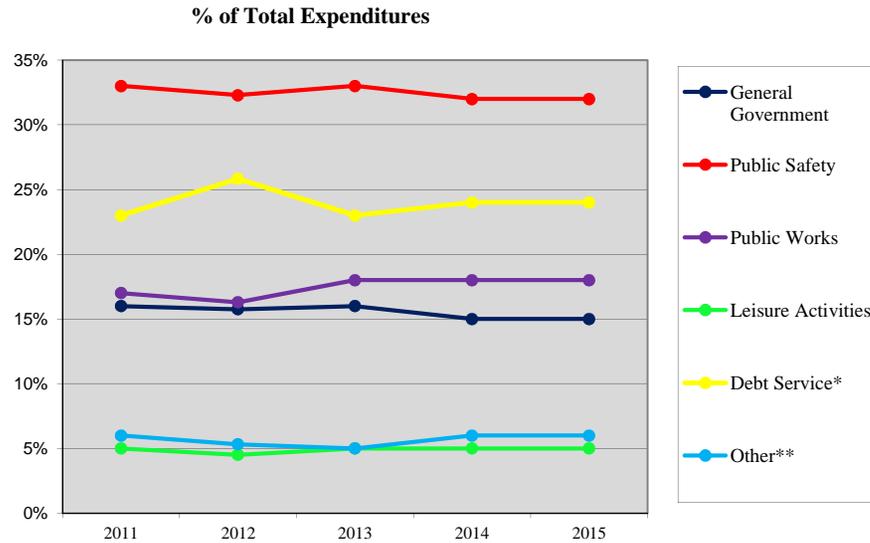
## CITY OF COLUMBUS 2015 FINANCIAL STATEMENT HIGHLIGHTS

### GENERAL & DEBT SERVICE FUNDS EXPENDITURES

	<u>2011</u>	<u>%</u>	<u>2012</u>	<u>%</u>	<u>2013</u>	<u>%</u>	<u>2014</u>	<u>%</u>	<u>2015</u>	<u>%</u>
<b>Total Expenditures</b>										
General Government	\$ 756,861	16%	\$ 809,590	16%	\$ 821,611	16%	\$ 758,091	15%	\$ 713,293	15%
Public Safety	1,571,853	33%	1,659,254	32%	1,759,647	33%	1,595,486	32%	1,344,806	32%
Public Works	858,428	17%	837,025	16%	924,412	18%	923,381	18%	828,968	18%
Culture, recreation, and education	228,095	5%	231,821	5%	235,571	5%	218,938	5%	264,364	5%
Debt Service*	1,081,728	23%	1,327,407	26%	1,179,430	23%	1,220,859	24%	1,388,975	24%
Other**	259,327	6%	273,390	5%	240,349	5%	295,693	6%	513,705	6%
<b>TOTAL</b>	<b>\$ 4,756,292</b>	<b>100%</b>	<b>\$ 5,138,487</b>	<b>100%</b>	<b>\$ 5,161,020</b>	<b>100%</b>	<b>\$ 5,012,448</b>	<b>100%</b>	<b>\$ 5,054,111</b>	<b>100%</b>

\* Excludes refunded principal

\*\* Other includes health and human services, conservation and development, capital outlay and transfers out

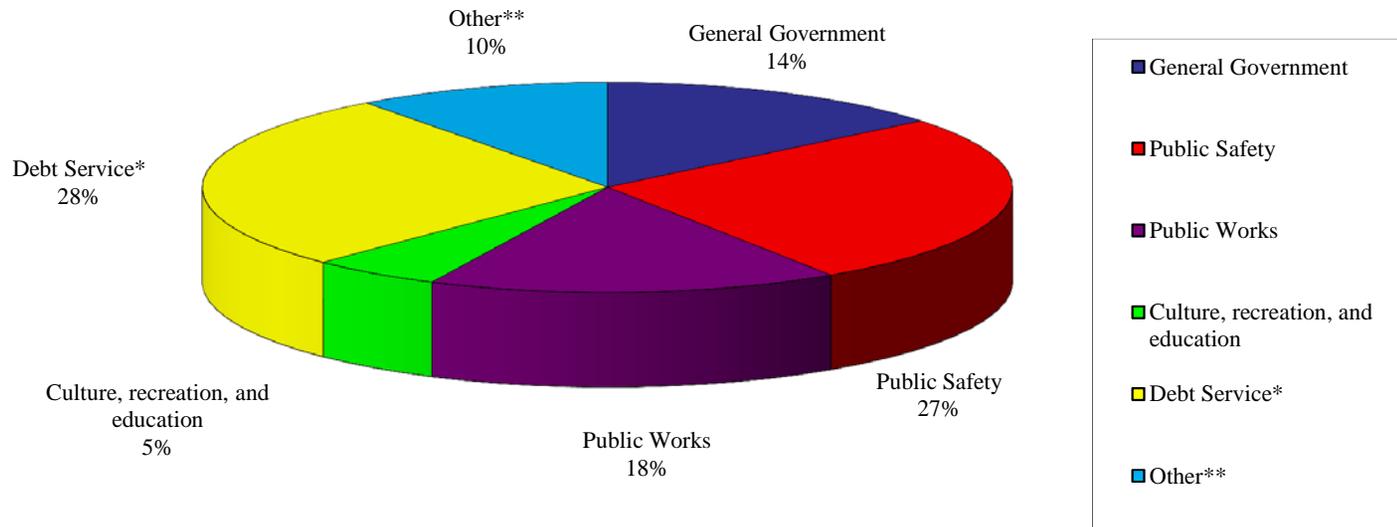


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**2015 GENERAL & DEBT SERVICE FUNDS EXPENDITURES**

**Total Expenditures: \$5,054,111**



**What it means...** Generally, it is expected that expenditure trends remain fairly stable over the years. Expenditures by category vary from one community to the next, but general government, public safety, and public works are typically the most cost-intensive functions of local government.

\* Excludes refunded principal

\*\* Other includes Health and Human Services, Conservation and Development, Capital Outlay and Transfers Out

**CITY OF COLUMBUS**  
**2015 FINANCIAL STATEMENT HIGHLIGHTS**

**HISTORICAL SUMMARY OF TAX INCREMENTAL FINANCING DISTRICTS**  
**FROM DATE OF CREATION THROUGH DECEMBER 31, 2015**

	<b>TIF District No. 3</b>	<b>%</b>	<b>TIF District No. 4</b>	<b>%</b>
<b><u>Sources of funds</u></b>				
Tax increments	\$ 2,946,610	40%	\$ -	0%
Other taxes	24,365	0%	-	0%
Investment income	222,264	3%	2	0%
Intergovernmental revenues	431,955	6%	-	0%
Guaranteed payments	400,842	5%	-	0%
Miscellaneous	126,152	2%	15,500	100%
Proceeds of long-term debt	2,755,963	36%	-	0%
Land sales	540,764	7%	-	0%
<b>TOTAL</b>	<b>\$ 7,448,915</b>	<b>100%</b>	<b>\$ 15,502</b>	<b>100%</b>
<b><u>Uses of Funds</u></b>				
Capital expenditures	2,957,620	40%	-	
Administration	303,582	4%	17,918	
Increment refunds to developers	997,340	14%	-	
Interest and fiscal charges	1,529,509	21%	-	
Debt issuance costs	5,067	0%	-	
Principal on long-term debt	1,525,963	21%	-	
<b>TOTAL</b>	<b>\$ 7,319,081</b>	<b>100%</b>	<b>\$ 17,918</b>	
<b>TIF Fund Balance (Deficit) - December 31, 2015</b>	<b>\$ 129,834</b>		<b>\$ (2,416)</b>	
<b><u>Calculation of Net Cost Recoverable through TIF Increments</u></b>				
General obligation debt outstanding	1,230,000		-	
Less: TIF Fund Balance (Deficit) - December 31, 2015	(129,834)		2,416	
<b>Net cost recoverable through TIF increments - December 31, 2015</b>	<b>\$ 1,100,166</b>		<b>\$ 2,416</b>	
<b>Creation date:</b>	June 20, 1995		January 1, 2015	
<b>Last date to incur project costs:</b>	June 20, 2017		August 15, 2030	
<b>Last year to collect increment:</b>	2023		2036	
<b>2015 tax increment:</b>	\$ 505,859		\$ -	
<b>2016 tax increment:</b>	\$ 490,043		\$ -	

**What it means...**TIF #3 is expected to generate enough increment to pay for the costs incurred over its life, including repayment of debt and advances. Based on the 2016 increment generated and no additional project costs, the TIF is on track to pay its debt and advances in less than five years. TIF #4 was created in 2015 and is not yet generating an increment. Financing for administration will come from the city in the interim.